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June 19, 2025

Company: Harmonic Drive Systems Inc.
 Representative: Akira Maruyama, President,
 Representative Director
 (Code number: 6324 Tokyo Stock Exchange Standard Market)
 Contact: Tetsuya Shiokawa, Executive Officer
 Phone: +81-3-5471-7810

Matters Regarding the Controlling Shareholder, etc.

Harmonic Drive Systems Inc. (the “Company”) hereby announces that, with regard to KODEN Holdings Co., Ltd., which is an other affiliate company of the Company, the matters regarding the controlling shareholder, etc. are as described below.

1. Trade name, etc. of parent company, controlling shareholders (excluding the parent company), other affiliated company, or parent company of other affiliated company
 (as of March 31, 2025)

Name	Attribute	Ratio of voting rights held (%)			Financial instruments exchange, etc. on which the issued shares, etc. are listed
		Voting rights directly held	Voting rights subject to aggregation	Total	
KODEN Holdings Co., Ltd.	Other affiliated company	35.28	—	35.28	—

2. Position of the listed company within the corporate group of the parent company, etc. and other relationships between the listed company and the parent company, etc.

KODEN Holdings Co., Ltd. serves as the holding company responsible for formulating strategy and managing operations across its group companies, including Kodan Electronics Co., Ltd. Its major subsidiaries, Kodan Electronics Co., Ltd. and Tokyo Aircraft Instrument Co., Ltd., are engaged in the manufacturing and sales of electronics devices and various instruments, etc. Their business domains differ from those of the Company, which focuses on the manufacturing and sales of various actuators and speed reducers designed for high-precision motion control. Accordingly, the Company operates business independently, without any operational constraints from the corporate group of KODEN Holdings Co., Ltd. due to the minimal volume of inter-company transactions between the Company and the group.

In addition, there are no inter-company personnel connections as of the submission day, thus ensuring the Company maintains full autonomy in its management decision-making process.

3. Matters related to transactions with controlling shareholders, etc.
 There are no significant matters to be stated.
4. Progress of implementation of measures to protect minority shareholders in conducting transactions with controlling shareholder
 The Company has no controlling shareholders.
5. Future position within the corporate group of the parent company etc. and other relationships with the parent company, etc.
 There are no planned changes to the position within the corporate group or other relationships with the parent company, etc. in the future.